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Shantung /Cheeloo
Corres
Presbyterian Church in the USA,
Board of Foreign Missions
1916

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CABLE ADDRESS:
"INCUCCATE," NEW YORK
FOREIGN MISSIONS CODE
A. B. C. CODE 4TH EDITION

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK



OFFICE OF SECRETARY

AJB/K.

February 9th, 1916.

Gift for Model Chinese Village in connection
with the new plant of the Shantung
Christian University at
Tsinan-fu.

To the University Council - No.31.
and
the Shantung Mission - No.339.

Dear Friends:

We have no doubt that the Rev. Henry W. Luce has already acquainted you with the cable which we were very happy in sending him January 28th and which read as follows:

"Inculcate
Wei-hsien
MATUJIZAGA GEJUTSHAUN
translation: Entire amount pledged Shantung University."

I have had to defer my official letter, however, until after the meeting of the Board which occurred the 7th instant. The good news is contained in the following letter from Mr. W.U. Follansbee of Pittsburgh, dated January 24th:

"Upon his last visit to Pittsburgh last summer, I saw Rev. H. W. Luce of the Shantung Christian University for a few moments and told him as business conditions were then looking better, I could see my way clear to contribute a further \$2,000.00 for the model village for homes of Chinese Professors and assistants at the Shantung University, same to be payable February 1st, 1916. I am very glad indeed not only to be able to confirm this pledge but to double same by enclosing you herewith my check for Four Thousand Dollars (\$4,000.00).

"I have been greatly attracted by Mr. Luce's presentation of the need at the Shantung Christian University and particularly the advantage to the cause of the erection of the model village, and have given very frequent consideration to Mr. Luce's suggestion that I individually undertake the full amount therefor.

"For a considerable period, business was very unsatisfactory and my income was greatly reduced, as against which I faced many financial obligations. Business has not only decidedly improved but the outlook is also much better. I understand from Mr. Luce, payments on account of the Shantung University can be extended. I am constitutionally

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University Council-No.31.
Shantung Mission -No.339.

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opposed to specifically obligating myself into the future, preferring rather to plan ahead how I will utilize such contributions as I am able to make from time to time and obligating myself only practically as I have the actual funds. And I also pursue the policy of giving a definite proportion of my earnings and accordingly have no expectation of leaving legacies. On the contrary, I am wholly unwilling to enter into any obligation against my estate after my death.

"I understand the estimated cost of the model village for the Chinese Professors totals \$20,000.00, as against which my former contribution of \$5,000.00 and the enclosed check for \$4,000.00 would leave a balance to complete of \$11,000.00. As I am now situated, I believe I will be able and very willing to contribute this entire balance with the expectation that same could be paid during the next two or three years, and will be willing that you shall consider receipt of the remaining \$11,000.00 a very fair prospect as coming from me with the understanding of conditions as above outlined.

"I am very glad indeed to be able to say that nothing in which I am interested is making any profit whatever out of the very regrettable war."

On the basis of this letter the Board took the following action the 7th instant:

"An appropriation of 9,523.81 Mex. (\$4,000. gold) was made for residences of Chinese professors and teachers in the Model Chinese Village in connection with the new plant of the Arts College of the Shantung Christian University at Tsinan-fu Station, Shantung Mission; this sum being a further special gift for this purpose from Mr. W. U. Follansbee of Pittsburgh; the Board expressed to Mr. Follansbee its deep appreciation not only of this special gift but of Mr. Follansbee having written January 24th that he expects to provide an additional sum of \$11,000.00 gold for this purpose, to be paid during the next two or three years, making his total gift \$20,000. gold."

See correction in Letter #34

This carries the total sum for the new plant of the Arts College up to \$305,000. gold. Some of this has not yet been collected, including the pledges which were conditional upon the full amount being raised. The Assistant Treasurer of the Board, Mr. Russell Carter, is now in correspondence with the persons who made the pledges with a view of having payments made as quickly as possible and they will be appropriated as received. I am not sure just where this leaves us about the gift of Mrs. Dudley P. Allen and the memorial to the Rev. Dr. Paul D. Bergen. ~~The Board will consider this at its next meeting.~~

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You will remember that her gift of \$5,000. was assigned at my suggestion to a dormitory which was to be known as a memorial. It is now evident that nothing more is likely to be received for this memorial, except possibly a comparatively small sum from the relatives. I shall be glad, therefore, if the University Council will consider what building that can be erected within the total sum that is to be available could be properly designated as a memorial for Dr. Bergen.

The gift of Mr. Follansbee, and, by the way, he does not desire to have his name publicly known, is a splendid consummation of a long, anxious and laborious effort. Surely all concerned have reason to thank God and take courage. Special credit is due to Mr. Luce who labored indefatigably to this end and who, if I remember correctly, was largely influential in interesting Mr. Follansbee. Of course, he will promptly send a letter of hearty appreciation to Mr. Follansbee.

Sincerely yours,

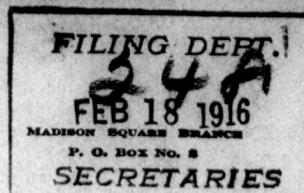
Arthur J. Brown

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CABLE ADDRESS:
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THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U. S. A.
156 FIFTH AVENUE
NEW YORK



OFFICE OF SECRETARY

February 11, 1916.

Union Medical Colleges in Peking and Tsinan-fu - pp. 4-7

To the University Council - 32.
and
the Shantung Mission - 340.

Dear Friends:

I wrote in Board letter No. 291 of May 20, 1915, to the Shantung Mission and the Shantung Christian University and No. 209 of the same date to the North China Mission regarding the plans of the China Medical Board of The Rockefeller Foundation and that a Board of thirteen Trustees were to be appointed to have charge of the Union Medical College and its affiliated hospital in Peking. Seven of these trustees have been chosen by the China Medical Board and six (one each) from the six cooperating missionary Boards, three American and three British. The full membership is now as follows: Mr. John D. Rockefeller, Jr., the Rev. Wallace Buttrick, William H. Welch, M.D., Simon Flexner, M.D., Frederick T. Gates, LL.D., Dr. John R. Mott, Wickliffe Rose, LL.D., the Rev. Dr. Frank Mason North, the Rev. Dr. James L. Barton, the Rev. Dr. Arthur J. Brown, Mr. F. H. Hawkins, LL.B., Dr. J. Auriol Armitage and Mr. Arthur Wenham, the last three of England.

The Board deferred its first meeting until the return of the Deputation from China: Dr. Buttrick, Dr. Welch and Dr. Flexner, who did not arrive until December. Of course you know all about the visit of that deputation, as its members visited Shantung. I now write about some developments which will be of interest to you.

The Board of Trustees met January 24th with every member present except the three from England who were represented by authorized proxies: Dr. Thomas Cochrane of Peking and Dr. William H. Jefferys of St. Luke Hospital, Shanghai. The Board organized as follows:

Chairman, Dr. Mott.
Vice-Chairman, Dr. Barton.
Secretary, Dr. Buttrick.

Executive Committee: Dr. Gates (Chairman)
Dr. Brown.
Dr. Buttrick.
Dr. Flexner.
Dr. North.

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Committee on
Faculty and Staff: Dr. Buttrick (Chairman)
Dr. Brown.
Dr. Flexner.
Dr. North.
Dr. Welch.

The Deputation made a verbal report of its visit to China, the fuller printed report being in press and not yet available. I have deferred writing to the field until I could receive a copy of the minutes of the meeting and thus verify my memory as to the exact wording of a number of important actions and also until after the meeting of our own Board February 7th to which report should be made. I now write about a number of related matters which will be of interest to you.

On the recommendation of the Deputation, the following action was taken:

"The Secretary of the Board was requested to express our appreciation of the services heretofore rendered by the Board of Managers of the Union Medical College and of their harmonious action in inviting the cooperation of The Rockefeller Foundation; he was further requested to inform them that hereafter the Board of Trustees will deal directly with the faculty of the College through Mr. Roger S. Greene, Resident Director in China of the China Medical Board."

Dr. Buttrick is in direct communication with Mr. Greene, who of course will give all necessary explanations.

Diligent efforts are now being made to find a head for the new institution, who will unite high and unimpeachable Christian character and missionary sympathies to the rather exacting professional qualifications as an expert in and teacher of modern medicine and surgery, which Dr. Welch and Dr. Flexner deem so essential. He will be sought in America and, when found, will be urged to visit China as soon as possible. The selection of the other members of the staff will not be made until there can be consultation with him after his return, as it is believed that he should have an opportunity to express an opinion regarding the men who are to be associated with him as heads of the main departments and as assistants in those departments. Mr. Greene will explain to the men concerned the financial provision that will be made for the present members of the staff, pending the selection of permanent men. Their salaries will be paid for the next fiscal year pending the reorganization of the College. No one knows at this writing how many of the present men can be retained in the new College. Personally, I hope that a number of them will be; but it is felt that

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this matter will have to be deferred in the way already indicated. Of course there is ample room in the station hospitals of the Mission and Mission Boards for any medical missionaries now in Peking who may not be needed in the new organization.

The question was raised as to the relationship of the new members of the Faculty and Staff to the Missions in Peking, and the following resolution was adopted:

"While the appointees of the Board of Trustees to the faculty of the Union Medical College and its affiliated hospital shall be salaried by and be solely responsible to this Board of Trustees through such local officials as the Board of Trustees shall prescribe, it is the hope of the Trustees that these men shall be disposed to continue or enter into such association with the missions of their respective communions as may be satisfactory to them and to the missions and the missionary societies concerned."

Of course the Mission will be free to elect any of these men as honorary or corresponding members with the privileges of the floor but not with the right to vote, as officially they will be amenable to the Board of Trustees in New York which will handle all financial and other questions incident to the administration of the institutions in conjunction with the resident Director and the medical Faculty and Staff.

I raised the question whether the China Medical Board would be disposed to aid or maintain a Woman's Hospital in Peking and to what extent the plans of the present Woman's Hospital and the plans of the Mission and the Board concerning it would be effected. Dr. Buttrick said that this subject would be covered by a later report which the Deputation would make to the China Medical Board. The same answer was given to the question whether provision would be made for women medical students in the new College.

On the language question, the following actions were taken:

"RESOLVED that the medium of instruction of the Peking Union Medical College be the English language."

"While recognizing the value to those who are to teach in the medical school of the knowledge of the Chinese language, and while it is the hope of the Board that some medical instruction may be given in Chinese a knowledge of that language will not be required of members of the faculty."

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Of course those of us who are special representatives of the Mission Boards brought up the question of the support of the Union Medical College at Tsinan-fu as a medical college in the Chinese language. We had received a large number of official and personal communications on this subject. The arguments for the maintenance of a Mandarin medical college at Tsinan-fu have been numerous, voluminous and absolutely conclusive. I promptly transmitted them to Dr. Buttrick with the strong and unqualified endorsement of our Board and with all the personal backing that I could give. The Secretaries of the other Boards, Dr. Barton and Dr. North, have spoken to the same effect, and Dr. Thomas Cochrane, of the London Missionary Society's Mission in Peking who has been in New York with the proxy of the London Missionary Society, also pressed this need very heartily and efficiently. All of us have taken the position that the best interests of China render it exceedingly important to have several vernacular medical colleges, and that if this were deemed out of the question, there should be at least one and that one at Tsinan-fu, as the China Medical Missionary Association has recommended.

At this point, a distinction should be borne in mind between the China Medical Board and the Board of Trustees of the Union Medical College in Peking. The membership of the China Medical Board was given in my Board letter to you No. 291 of May 20th, two members having been added since that time, namely, Dr. Frederick L. Gates, who accompanied the Deputation to China, and Mr. Roger S. Greene, the resident Director in China. This China Medical Board has general supervision of all the plans and expenditures of The Rockefeller Foundation in China. I have no authority to speak for it, Dr. Buttrick being its spokesman at this end of the line and Mr. Greene in China.

This China Medical Board has appointed the Board of Trustees for the Peking institutions. The Board of Trustees is being incorporated, will hold the property and will be the body in New York to which the field management in Peking will be amenable. You will note therefore that the Board of Trustees could not pass upon the question of vernacular medical colleges in Tsinan-fu or elsewhere as this matter belongs within the separate jurisdiction of the China Medical Board which has not yet taken official action but will probably do so at its meeting the last of this month. The question, however, came up for informal discussion, as seven of the members of the China Medical Board are also members of the Peking Board of Trustees. It was clear from what they said that they were favorable to the proposal to give some aid to the Tsinan-fu Medical College as a Mandarin institution, the details to be determined by the China Medical Board at its next meeting. Of course these opinions were expressed unofficially and they do not in any way bind the China Medical Board. The personal statements

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however, were calculated to give great encouragement to those of us who have been anxious about the Tsinan-fu College.

This encouragement was greatly strengthened by the following development. It was voted that the present Medical College in Peking should receive no new students in the fall of 1916 and should not open its doors for new students until the fall of 1917, as time will be required to get the new organization into working order and there are likely to be very few students who would be prepared in English and in scientific training to take up the new curriculum next fall. It is evident, too, that all of the present student body, which is understood to be about 150 in number, cannot be carried into the re-organized institution partly because their preparation did not have reference to the special kind of curriculum which the College will adopt, and partly because they do not know English which will be the basis of instruction. And yet many of them are worthy men who should not be turned adrift. It was therefore agreed that, with the exception of such individual students as should be dropped altogether for cause or as may prefer to go to Mukden, all of the first and second year and the preparatory classes should be transferred to the Union Medical College at Tsinan-fu, if the consent of the Government can be secured, the China Medical Board to be asked to give the Tsinan-fu Medical College such financial assistance as will enable it to care for this greatly enlarged student body. We have no doubt that this will be gratifying to you. It will make the Medical College at Tsinan-fu at once the largest medical college in China, will give it additional equipment and support, and will probably tend to make its permanent continuance inevitable. As it was desirable to have the necessary steps taken without delay, Dr. Buttrick, February 4th, cabled Mr. Roger Greene in Peking as follows:

"Board of Trustees Medical College organized and voted that steps be taken to consummate plans to transfer first, second and preparatory classes of present students to Tsinan-fu, possibly some to Mukden. Please have personal interview with Dr. Neal and possibly Christie soon as possible to ascertain conditions under which our students would be taken. We will seek co-operation of missionary boards."

The Trustees expressed the hope that our Board would approve this arrangement, and cable its approval so that when Mr. Greene took up the matter with Dr. Neal, as Dean of the Union Medical College, the latter would know that the course was clear as far as our Board is concerned. The whole matter was presented to our Board at its meeting the 7th instant, and the following action was taken:

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To the University Council - 32.
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"The Board heard with deep interest a verbal report by Secretary Arthur J. Brown regarding the meeting of the Board of Trustees of the Peking Medical College to be supported by the China Medical Board of the Rockefeller Foundation. The Board authorized a cable to Dr. James B. Neal of the Shantung Mission to the effect that the Board approved of the reception by the Union Medical College of Tsinan-fu of the medical students whom the Peking Board and the China Medical Board desire to transfer from the present Peking Medical College to the Union Medical College at Tsinan-fu, the China Medical Board to meet the expenses involved including maintenance charges and any increase in the plant that may be necessary."

We immediately cabled Dr. Neal as follows, addressing him in Shanghai, as Dr. Buttrick had received a cable from Mr. Greene stating that the two men were to meet in that city:

"Tell J. B. Neal Board approves of Tsinan-fu Medical School receiving Peking Medical students as explained by Greene. All expenses will be assumed by the China Medical Board."

I need not attempt to go further into details, as they will of course be worked out on the field in consultation with Mr. Greene. Indeed, you probably know the essential considerations already through the cables and Dr. Neal's report of his conference with Mr. Greene which will be held several weeks before this letter can reach you.

There was informal discussion as to the question whether it might not be necessary to give financial aid to some of the Arts Colleges in China in order to enable them to prepare students for the high and rigid entrance qualifications which will be required for admission to the new Union Medical College in Peking and to the one that will be established in Shanghai within a few years. Emphasis was laid upon the fact that few, if any, of these Arts Colleges now have the scientific equipment to meet this need. This question of course lies in the sphere of the China Medical Board. But the members of the Deputation which visited China last summer expressed their personal conviction as favorable to the granting of such aid and mentioned about a half dozen Arts Colleges in various parts of China which ^{might} be properly considered for assistance of this kind. The Peking University was mentioned among others, but the Arts College of the Shantung Christian University was not. When I inquired the reason for the omission, the reply was that the Shantung Arts College gives its course in Chinese and

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could not therefore prepare students for admission to the English Medical Colleges in Peking and Shanghai. The statement was also made that the Shantung Arts College will be needed as a feeder for the Mandarin Medical College in Tsinan-fu.

Please note that these opinions were not given officially and that they may or may not find official expression by the China Medical Board. They were simply personal opinions of individual members. But, as the men who expressed them are influential members of the China Medical Board, they naturally interest me. If the Shantung Arts College proposes to give a course in English which would enable its graduates to enter a high grade English Medical College in Peking, it is highly advisable that you should let me know at once. Do not understand this, however, as implying any recommendation on my part or on the part of our Board. I am simply making an inquiry as to the facts of the present situation and as to plans for the future. The Tsinan-fu Medical College will of course be available for the Arts College graduates who wish to study medicine but who have not learned English.

One recommendation, however, I am prepared to make at once and that is that the Faculties of the Arts College and the Medical College of the Shantung Christian University should confer at once, if they have not already done so, on the question whether the present curriculum and the proposed new plant and equipment of the Arts College will give adequate preparation to such students of the Arts College as desire to study medicine. It is clear that the China Medical Board will not grant aid to any medical college, either in Chinese or English unless it is able to give a course that is satisfactory from a professional viewpoint; and of course no medical college can do this unless its students come to it with the right kind of preparation in those subjects which properly belong in the course of an Arts College. Perhaps the Arts College curriculum already provides for this; but I need some more definite information from the field on this point. If additional plant, apparatus, teaching staff and running expenses will be required to enable the Arts College to meet this requirement, a carefully worked out and itemized statement should be sent to me as soon as possible so that I can ascertain whether our Presbyterian Board will favor presenting it to the China Medical Board in an application for the needed funds. Of course the same questions will have to be taken up with the Arts College in Peking; but the special requirements there will naturally be the subject of conference later between the Faculty of the new Peking University when the union is consummated and the head of the new Medical College when he reaches the field.

Other phases of the general question will of course develop from time to time as they assume shape. We are still in the period of beginnings when many things have not been definitely settled. The Board of Trustees and the China Medical are disposed to move cautiously and to look at all sides of a given question before settling it. As the Presbyterian representative, I deeply

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feel my urgent need of all possible wise counsel and I shall be very grateful for the fullest and frankest expression of your views. So many points of view are involved that we cannot always expect entire unanimity; but we can and we should have complete confidence in the absolute and disinterested sincerity of those with whom we are working and of their eager desire to cooperate in doing that which is best for China and the missionary cause in its largest sense.

It is a pleasure to be able to add that the members of the Deputation were profoundly impressed by the Christian character and devotion of the missionaries whom they met. Dr. Welch, Dr. Flexner and Dr. Buttrick were out-spoken and emphatic on this subject, all of them declaring that they did not see how anyone could see what they saw of the missionaries in China and not believe in them and in the beneficent work which they are doing. Letters which I have received from China, and letters which others have received and have read to me, indicate that you are quite well aware that the Deputation was not so favorably impressed with the kind of medical and surgical professional instruction which the present medical colleges are giving; but they do not blame the medical missionaries for that, understanding quite well the limitations under which they have had to struggle with insufficient assistance and equipment and with lack of opportunity to keep in closest touch with the rapidly changing situation in modern medicine. Dr. Welch told me that he had publicly said in Shanghai:

"We do not consider that we have undertaken an entirely new endeavor in China. The missionary work that has already been done furnishes a foundation for our efforts. Missions were greatly advanced by the introduction of Western education as a part of their work. They were still farther advanced by the entrance of the medical missionary into the field. The work that these men have done is beyond all praise. I would like to pay the highest tribute to those men who felt the impulse to treat men's bodies as well as their souls. They came primarily not for teaching, but as the work grew they felt the necessity of training men to help them, so that medical schools, as they now exist, have gradually grown up to supply this need. Considering the insufficient staffs and meager equipment, it is wonderful what they have done. Much of the work has developed around strong personalities. You cannot help being stirred and inspired by some of them. It is an education in itself to come under the influence of such men."

He also told me that he heartily concurred in the statement of Doctor Henry C. Adams, of the University of Michigan, now adviser to the Commission of the Chinese Republic on Standardization of Railway Accounts, at Peking, who said to him: "When I came out to China I did not think much of foreign missions or foreign missionaries, but now I take off my hat to the missionaries. I have never contributed much to foreign missions, but when I get

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home I shall put everything that I can spare into the foreign missionary collection. They are a noble lot of men and women and are rendering a very great service to the people of China."

It is a great satisfaction to add on my own account that the long and detailed conferences which I have had with the representatives of The Rockefeller Foundation show that they are going into this whole matter in a real missionary spirit, that they are in warm sympathy with the work of the missionaries, that they covet the cooperation of the missionary body on the field and the missionary Boards at home as indispensable to their program, and that they want to be considered as thoroughly at one with us, as they want us to consider ourselves as thoroughly at one with them. An illustration of this appears in the prominence which they have given the missionary representatives in the organization of the Board of Trustees.

I am sending copies of this letter to the North China and Shantung Missions and The University Council of the Shantung University, as the letter deals with matters which concern all three of these bodies. I am sending extra copies to Dr. Fenn of Peking, Dr. Neal of Tsinan-fu, and Dr. Dilley, the latter now on furlough.

Sincerely yours,

Arthur J. Brown

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CABLE ADDRESS:
"INCUPLICATE" NEW YORK

THE BOARD OF FOREIGN MISSIONS
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156 Fifth Avenue
NEW YORK

FILING DEPT.

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FEB 26 1916

SECRETARIES

OFFICE OF SECRETARY

AJB/O

No. 33.

February 23, 1916.

In Re. Two scholarships in Arts College.

To the Shantung Christian University.

My dear Friends:

At the meeting of the Board, the 21st instant, the following action was taken:

"212.77 Mex. (\$100. gold) of the building fund of the Arts College of the Shantung Christian University be transferred to provide for two scholarships in the Scientific Department of the College, this sum having been given by Mr. Edward W. Penleton as a China Campaign gift for scholarships and not for the building fund."

We have not received the statistical reports of the University. We are embarrassed by this as the time has come for us to be tabulating these reports for the Board's printed report to the General Assembly, which must be sent to the printer very soon now. We earnestly hope that your report is now on the way to New York, and in the coming years a special effort will be made to get the report to us earlier.

Sincerely yours,

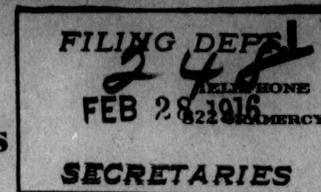
Arthur J. Brown

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CABLE ADDRESS:
INCULCATE NEW YORK

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK



OFFICE OF SECRETARY

AJB/K.

February 25th, 1916.

In Re Errors in Rate of Exchange in
Special Gift for Model Chinese
Village at Tsinan-fu.

To the University Council - No. 34.
and
the Shantung Mission - No. 346.

Dear Friends:

Troubles over the rate of exchange are perennial and exasperating, both on the field and in New York. Every special appropriation has to be turned into native currency at rates of exchange which fluctuate in perplexing ways. We have just discovered that the value of the Mexican was computed at .42 instead of .47, as it should have been, in the following appropriation announced in Board letter No. 31 to the University Council and No. 239 of February 9th. Please note that the action should read as below:

"An appropriation of 8,510.64 Mex. (\$4,000. gold) was made for residences of Chinese professors and teachers in the Model Chinese Village in connection with the new plant of the Arts College of the Shantung Christian University at Tsinan-fu Station, Shantung Mission; this sum being a further special gift for this purpose from Mr. W. U. Fallansbee of Pittsburgh; the Board expressed to Mr. Follansbee its deep appreciation not only of this special gift but of Mr. Follansbee having written January 24th that he expects to provide an additional sum of \$11,000.00 gold for this purpose, to be paid during the next two or three years, making the total gift \$20,000. gold."

Sincerely yours,

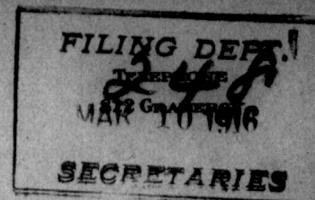
Arthur J. Brown

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CABLE ADDRESS:
"INCULCATE" NEW YORK

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK



OFFICE OF SECRETARY

AJB/B

No. 35.

March 6, 1916.

In Re: Appropriation of Gift of Mrs. John S. Kennedy
for Property Fund of the Arts College
of the Shantung Christian University.

To the University Council
of the Shantung Christian University.

Dear Friends:

We are collecting as rapidly as possible the unpaid
pledges for the new property of the Arts College of the University.
The Board, the 6th instant, appropriated the following gift:

"An appropriation of 10,638.30 Mex. (\$5,000. gold)
was made for the property fund of the Arts College of
the Shantung Christian University, this sum being the
the payment by Mrs. John S. Kennedy of the Fifth Avenue
Church, New York, of her pledge for this purpose."

I hope that the remaining sums will come in shortly.

Sincerely yours,

Arthur J. Brown

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MAR 24 1916
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SECRETARIES

APPROPRIATION LETTER 1916-17

PLEASE READ WITH CARE

THE BOARD OF FOREIGN MISSIONS

**OF THE
PRESBYTERIAN CHURCH IN THE U. S. A.**

**156 FIFTH AVENUE
NEW YORK**

March 15, 1916.

DEAR FRIENDS:

We can understand the mingled hope and anxiety with which you are awaiting an official announcement regarding the annual budget for the ensuing fiscal year. We are glad to be able to report that the Board has decided to go forward without any reduction of the total appropriations in classes I and II or for the native work classes. The following statement will indicate to you the budget for the new year and the situation in which the Board finds itself at the present time:

The Board has given careful consideration to the question of appropriations for the fiscal year, April 1, 1916, to March 31, 1917. The Executive Council presented the detailed statement which it had prepared for the Budget Committee of the Executive Commission showing the following requests from the Missions:

Total	1916-17.	\$979,924.00
Classes I and II—Missionaries now in service, furloughs, children's allowances, etc.		\$979,924.00
Classes IV-X—(Exclusive of Class VIII)—Required by the Missions for their actual work and present opportunities as per Column III in the Estimates		669,613.00
Classes IV-X—(Exclusive of Class VIII)—Required by the Missions in addition, if any adequate advance is to be made, as per Column IV in the Estimates		113,755.00
Class VIII—New Property asked (in part only and exclusive of endowments)		2,102,311.00
Class III—New Missionaries		80,000.00
Emergency Health Fund		8,000.00
Special fund for study during furlough		2,000.00
Emergency Rental Fund for missionaries on furlough		5,000.00
Administration and charges ordered by the General Assembly and Mission expenditures in the United States		160,000.00
		<u>\$4,120,603.00</u>

As it is manifest that it is impossible to approve any such expenditure, the following was suggested to the Budget Committee as a tentative budget:

	Suggested	
	Appros. 1916-17.	
Classes I and II—Missionaries now in service, furloughs, children's allowances, etc.		\$979,924.00
Classes IV-X—Expenditures for all the existing work of the Missions, except Class VIII, new property		669,613.00
Class III—New Missionaries		80,000.00
Classes IV-X—Addition to Native Work appropriations to allow advance		100,000.00
Class VIII—New Property, some of which is already pledged		125,000.00
Administration, charges ordered by the General Assembly, and Mission expenditures in the United States		160,000.00
Emergency Health Fund		8,000.00
Special Fund for study during furlough		2,000.00
Emergency Rental Fund for Missionaries on furlough		5,000.00
Probable balance remaining from deficit of \$101,000, with which current year began		82,000.00
Possible deficit on current operations of the year 1915-16		75,000.00
		<u>\$2,286,537.00</u>

On this basis, the Executive Council reported that it had asked the Budget Committee of the Executive Commission to approve the sum of \$1,850,000 as the amount to be raised by Churches, Women's Boards, Sunday-schools and Young People's Societies for the year 1915-16, this being an increase of \$100,000 over the amount which was approved by the Budget Committee and the General Assembly for 1915-16. This advance the Budget Committee unanimously approved, the Executive Council stating to the Committee that in its judgment the actual appropriations of the Board for the year 1916-17 should be fixed at such an amount as would enable the Board to meet these appropriations, and any deficit with which the year 1915-16 might end, within the resources which the Board would have available if the Churches, Women's Boards, Sunday-schools and Young People's Societies would give the amount approved by the Budget Committee. While this indicates the amount which the Churches and their auxiliary organizations may be reasonably asked to provide, of course it would not be prudent to make an actual appropriation of every dollar of it before we are sure that it will be received. With a view, however, of giving the Missions an advance guarantee of as large a sum as appears to be practicable in advance, the Board voted to make the following appropriations for the ensuing fiscal year:

Classes I and II	\$979,924.00
Classes IV-X—(Exclusive of Class VIII)	669,613.00
Classes IV-X—Additional sum to be distributed to a few of the most urgent needs	10,000.00
Class III—New Missionaries	50,000.00
Emergency Health Fund	8,000.00
Special Fund for study during furlough	2,000.00
Administration, charges ordered by the General Assembly and Mission expenditure in the United States	160,000.00
Emergency Rental Fund for Missionaries on furlough	5,000.00
	<u>\$1,884,537.00</u>

To meet these original appropriations, it is estimated that the following income may be counted upon for the year 1916-17.

Gifts from churches, Women's Boards, Sunday-schools, and Young People's Societies (this being the amount actually received from these sources for the first 11 months of 1915-16, plus the sum received in March, 1915, increased by a substantial, anticipated advance)	\$1,365,000.00
Estimated receipts from legacies applicable to the budget	125,000.00
Estimated miscellaneous donations applicable to the budget	125,000.00
Estimated income from Endowment Funds and securities	100,000.00
To be applied from capital of the Evangelistic Expansion Fund	75,000.00
Total	\$1,790,000.00

This would leave a prospective deficit of \$94,537, not including any deficit with which the year may begin on April 1, 1916. Such deficit would be cared for and some advance made if the amount of \$1,850,000, approved by the Budget Committee, can be secured from the Churches, Women's Boards, Sabbath Schools and Young People's Societies.

The appropriations, as indicated, were made with the understanding that a call for the full amount approved by the Budget Committee would be made upon the Church.

Announcements regarding new missionaries and new property will be made from time to time by the Secretaries of the Missions concerned as available candidates and money develop.

The total share of the annual appropriations assigned to the **SHANTUNG CHRISTIAN UNIV.** Mission is, for Classes I and II (Gold) **\$15,700.00** and for Classes IV and X, exclusive of Class VIII. **Mex. 13,493.55**

These amounts represent the full sum required by the Mission for Classes I and II and provide for the native currency classes the same amount as at the beginning of the year 1915-1916.

Cf. note on last page.

It should be noted that this grant includes all the special object pledges that have been made for the work of your Mission, and a further sum for which no pledges have yet been made, but which the Board guarantees in the expectation that the necessary money will be forthcoming. Any additional special object gifts that may come in will be applied toward this now unassigned sum, unless accompanied by conditions which forbid such application in which case the Board will give them separate consideration.

In view of the continued need of especially careful and conservative administration, and in view of the expansion of the liberty of transfer reported in the appropriation letter of March 1, 1913, the Missions must provide for all their necessities for the year within the amount approved, and shall not send to the Board requests for special appropriations, except in such health or accident emergencies as are indicated in the Manual. All special appeals to the Churches and individuals should be for objects within the appropriations, and the Missions should aid with all their power in raising their budget. This request has been made repeatedly in former letters and is now made more earnestly than ever. Missionaries are not asked to refrain from trying to interest their home friends in the support of the work. On the contrary, we are very desirous that they should do everything in their power to enlist the interest of the Churches. But all are entreated to direct this interest for the provision of the primary needs. All special appeals to the churches and individuals should be for objects within the appropriations, unless specially approved both by the Missions and the Board, and the Missions should aid with all their power in raising the budget, the underwritten obligations. Recognizing that the failure to heed this request has been on the part of individuals rather than Missions, and that the great body of missionaries are absolutely loyal, the Board would say that it has been embarrassed and mission work crippled by individual missionaries making appeal for objects outside of the budget, which seem important to them, but which objects and special appeals have not been approved by the Mission and the Board; they are in danger of cutting away the foundations from the regular support of the work. Such unauthorized, special appeals are a source of increasing irritation at home and of actual loss to the regular work. Considerable amounts of money, that we were confidently expecting for the General Fund, have come marked for specific objects which we could not approve; some missionaries write to the home churches definitely asking that money should be sent directly to them and not to the Board, or if sent to the Board should be marked as intended for them as an extra. The Board hesitates to take any action which would seem drastic, but it will be compelled to do so if this reiterated request is not heeded. In order to procure a budget of the size of ours, which crowds the readiness of the churches to give, we dare not keep silent on this matter. The permanent support and stability of the Missions can be advanced only by the mutual loyalty and co-operation of the missionaries and the Board. You may be assured that all requests coming from the Missions and endorsed by the Missions will be given a sympathetic hearing by the Board.

NOTE: THE AMOUNT OF THE APPROPRIATION IS GIVEN ON THE SECOND PAGE. THIS TABLE GIVES THE TOTALS BY CLASS OF COLUMN III OF THE ESTIMATES.

As reported in previous appropriation letters, the income of special endowment funds given for particular departments of the work has been added from year to year to the regular appropriations, and is included in the amount here reported, with the exception of the Shantung Christian University, the Allahabad College endowment, and a very few others, regarding which, whenever necessary, special explanations will be made to the Missions concerned. It should be clearly understood accordingly that the appropriations reported provide, with these exceptions, the full amount of any endowment income to which the Missions are entitled.

When Missions make out their annual estimates, finding that many needed things must be omitted, they are prone to drop repairs on the assumption that a building can get along for another year. At the end of that year, the Mission again faces the former perplexity and again puts off repairs. After a while, the building, which with a moderate amount of annual repairs would have lasted indefinitely, falls into a dilapidated condition, and the Board is asked for an emergency appropriation of a large sum. The Board desires to recommend to all the Missions the action referred to in the following Board Minute: "The Board learned with sympathetic interest of the plan of the North Siam Mission to provide a repair fund out of its regular budget for each fiscal year in order that the Mission property may be kept in suitable repair, the Mission proposing that this annual repair fund should be three per cent. of the original valuation of the property, but that for the ensuing fiscal year the Board be asked to increase the repair appropriation 'to not less than one per cent. of the original valuation.' The Board felt that the precise percentage which should be set apart for this purpose should be left to the discretion of the Mission, but it warmly commended the wisdom of the general plan. The Board felt unable to pledge a specific increase to the annual appropriation on this account as every Mission is supposed to make such provision in its regular estimates in accordance with the provision of the Manual. The Board can only continue its present policy of making as large a total appropriation as circumstances permit from year to year and expect the Mission, like all other Missions, to see that adequate provision is made out of it for needed repairs."

You will be interested in the following action with reference to an emergency rent fund for missionaries on furlough: "The Board gave sympathetic consideration to the increasing difficulty which missionaries experience in living on the present home allowance during their furloughs in America. The heaviest pressure appears to come on those who are obliged to pay rent, especially in the case of families where furnished houses must be secured. It does not appear expedient to increase the regular home allowance, as some missionaries spend their furloughs at such places or in such ways as to make the present allowance reasonably adequate in view of all the circumstances. But it appears desirable that some relief should be given in other cases and that this relief should not take the form of a horizontal increase applicable to all missionaries irrespective of circumstances, but that it should be made available for those who do require it. The Board, therefore, voted that in the budget of the ensuing and subsequent years, a fund of five thousand dollars gold be set apart as a contingent rent fund for furloughed missionaries, and that grants be made from this fund from time to time on the recommendation of the Executive Council in such amounts and for such furloughed missionaries as the Executive Council may deem expedient."

The following resolution of the Board embodies principles which have their application in some measure in most of the fields: "In connection with the increased number of missionaries whose work is in Union institutions administered not by our own Missions but by union Boards of Managers or Directors, or who while appointed and supported by the Board are engaged with the consent of the Board and Missions in undenominational or inter-denominational work, such as that of the Y.M.C.A., or hymn-book or translation committees, or publishing work, etc., the question has arisen as to whether such missionaries should be full voting members. The Board deems it wise to place on record its strong approval of the view of the China Council that all such missionaries should remain full members of the stations and Missions to which they have been assigned, bearing their full measure of responsibility for the general work of the station and Mission, and participating in their counsels and judgments. While the special union work in which such missionaries are engaged must of course be directed by the committees in control, nevertheless as regards salary, furlough and travel arrangements and all other questions of relationship to their Mission and the Board, such missionaries should be on exactly the same basis as all others. The Board deems this arrangement desirable on many grounds. It is essential in order to maintain the unity of the work; it holds all missionaries in close and direct relationship to the fundamental evangelistic aim of the Missions and to their general program and policy; it draws the union work into closer relations with the definite work of the different Missions, and especially with the work of the native church; it secures a richer variety of judgment in the consideration of Mission problems, and it promotes the spirit of unity, not only between the Missions and union institutions in which they co-operate, but within the Missions themselves, where it is desirable that all the representatives of the Home Church should be bound together in the closest possible fellowship in counsel and service."

We desire to commend to every mission the following: "The Board approved the action of the South China Mission to the effect that the physicians of the Mission shall be understood as having responsibility not only for the treatment of diseases that have actually developed, but also for that sanitary supervision of Mission premises and general oversight of the health of the members of the Mission which will impose upon the medical missionaries the duty of giving counsel and initiating action when, in their judgment, such counsel and action are desirable."

The Board assures the Missions of its deep sympathy with them in the heavy problems which they are facing, especially the problem of making these inadequate appropriations cover the increased opportunities of this new day. The Board bespeaks from the Missions their sympathy with it in the burdens it is bearing and their co-operation in the effort to lead the home churches to clear away the deficits, to meet the appropriations which are now made, and to prepare for a strong, steady and sustained advance.

Sincerely yours,

ROBERT E. SPEER,
ARTHUR J. BROWN,
A. WOODRUFF HALSEY,
STANLEY WHITE,
DWIGHT H. DAY.

NOTE: THE AMOUNT OF THE APPROPRIATION IS GIVEN ON THE SECOND PAGE. THIS TABLE GIVES THE TOTALS, CLASS BY CLASS, OF COLUMN III OF THE ESTIMATES.

For Station	THE SHANTUNG CHRISTIAN UNIVERSITY (Presbyterian Share)	
Class I . . .	\$15,175.00	
" II . . .	525.00	
" IV . . .	\$15,700.00	Total.
" V . . .	Mex.6,707.	Arts College.
" VI . . .	" 2,790.	Gotch-Robinson Theological Seminary.
" VII . . .	" 7,164.	Union Medical College.
" IX . . .	" 475.	University General.
" X . . .	Mex.17136.	Total.

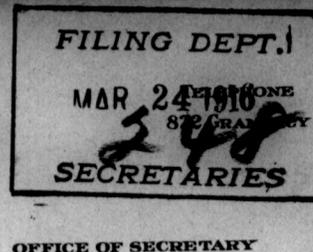
For Station	NOTE: IN RE SHANTUNG UNIVERSITY.	
Class I . . .	The Board appropriation is Mex.13,493.55, which includes	
" II . . .	Mex.2,790.	for Theological School, and Mex.7,164. for Medical
" IV . . .	School. In addition the University may expend Mex.3,152.84	
" V . . .	(Being interest on the endowment of \$1,466.07 gold exchanged	
" VI . . .	at the actual rate of present time of 46-1/2) and Mex.137.63	
" VII . . .	(being interest on the Van Cleve Mem'l Scholarship Fund of	
" IX . . .	\$50. gold, and on the Cleo Kelsey Hughes Mem'l Scholarship	
" X . . .	Fund of \$14. gold.	

For Station		
Class I . . .		
" II . . .		
" IV . . .		
" V . . .		
" VI . . .		
" VII . . .		
" IX . . .	ROBERT E. SPEER	
" X . . .	ARTHUR I. BROWN A. WOODRUFF HILBY STANLEY WHITE D. WRIGHT	

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CABLE ADDRESS:
INCULCATE, NEW YORK

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK



AJB/O

No. 36.

March 20, 1916.

Budget Letter.

To the University Council,
of the Shantung Christian University.
Dear Friends:

I enclose the Board's printed letter of March 15th, announcing and explaining the budget for the fiscal year beginning April 1st. Itemized appropriation sheets are sent to the Mission Treasurer for Classes I and II. The appropriations for the native work classes are given in a lump sum indicated in the printed letter.

It is an immense relief to the Board, and something for which both you on the field and we in New York should be grateful to God, that it is possible to maintain the present scale of expenditure without a disastrous cut. You will appreciate the difficulty of keeping up such a widely extended work in this time of world tumult and financial uncertainty. The Board felt, however, that the interests at stake on the foreign field were so vital and imperative that we should strain every nerve to hold our ground in spite of the fact that the deficit of the Board of a year ago has not been wholly cleared off and that another deficit appears inevitable this year.

As a matter of fact, the budget for this year is larger than that of last year. Unfortunately, this increase is so largely in Classes I and II that it does not permit the advance which the Board would like to make in the native work classes. We are keenly conscious of your urgent need of a greater sum for these native work classes and the calls in column D. of the estimates were taken into very careful and even anxious consideration. The fact that the steadily enlarging expenditures for missionaries in Classes I and II are absorbing so much money that little or no increase can be made in the native work classes may well be taken into consideration by the Missions in asking for reenforcements and for more frequent furloughs.

In spite however of these conditions, the Board feels that the needs of the University are so absolutely imperative that some relief must be given, especially as we are involved in good faith with other Boards who are meeting their share of the joint expenses. We note that in your estimates you asked in column D for an additional sum of \$754 Mex. for the Theological College and \$4,263.70 Mex. for the Medical College. These needs are so conclusive that they have been provided for in your budget, which has been increased accordingly.

The Board has not added the increase of \$2,012.19 Mex. which you asked in Column D for the Arts College, as you state that this sum is for "repairs additional needed." Manifestly, these repairs must be upon the buildings now occupied at Wei-shien and which are shortly to be vacated when the Arts College is removed to the new site at

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1916

University Council, No. 36, 2.

Tsinan-fu. It does not appear wise to plus the annual budget of the Arts College, and to make the enlargement a basis for grants in subsequent years, on account of repairs ~~which~~ upon buildings which will be no longer used by the College but which will revert to the station uses of Wei-shien Station. The Board therefore prefers to take up this matter on the basis of an itemized statement from the Executive Committee of the Mission as to just what these repairs should be from the view point of the uses to which the station will put the buildings after the College vacates them. We desire therefore that the Executive Committee of the Mission, in consultation with the President of the College and Wei-shien, Station, should make a separate and detailed report on the proposed repairs, and the Board will then deal with it on its merits as a property matter.

Please note that, with the single exception of the repairs just referred to, the Board is giving the University for the ensuing fiscal year the entire amount which you have asked as the Presbyterian share for operating all the institutions of the University. You will also note that the annual ~~interest~~ interest on the endowment which the Board holds is separately indicated. That is to say, this year the Board assigns to the University the same amount of money that was assigned in the budget of a year ago, namely \$8,999.00 Mex. plus \$3,119.30 Mex. representing the interest on the endowment, plus \$370.77 Mex. added December 20th on account of variations in exchange, plus \$754 Mex. for the Theological College, and plus \$4,263.70 Mex. for the Medical College. The extra grant to the Medical College by the China Medical Board, on account of the transfer of the medical students from Peking, will be reported separately when we have an official announcement from that Board.

We unite with you and with the people of God in all ~~heads~~ in earnest hope and prayer that God in His sovereign power and mercy may so over-rule the passions of men that this disastrous war may soon cease and that it may become possible for Christian people everywhere again to turn themselves to thoughts of peace and the advancement of the Kingdom of our Lord throughout the world.

Sincerely yours,

Arthur Brown

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CABLE ADDRESS:
"INCULCATE" NEW YORK

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

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SECRETARIES

OFFICE OF SECRETARY

AJB/O

March 22, 1916.

In re. Gift of China Medical Board to Union Medical College in
Tsinan-fu.

To the University Council
of the Shantung Christian University. No. 37.
and
To the Shantung Mission, No. 354.

Dear Friends:

Referring to the Board letter No. 351 of March 2d, regarding a possible gift of the China Medical Board to the Union Medical College at Tsinan-fu, I now write to state that we have received the following letter from Dr. Buttrick's office:

"My dear Dr. Brown:

"Your letter of March 16 in regard to the Union Medical College at Tsinan-fu has been received in Dr. Buttrick's absence, and I am authorized to give you the following information:

"At a meeting of the Executive Committee of the China Medical Board held March 7, 1916 the cablegram to which you refer (from Mr. Greene, under date of February 21, 1916) was read, and the following action taken:

"On motion, the Director was instructed to send the following telegram to Mr. Greene:

"China Medical Board will give Tsinanfu \$50,000 outright for buildings and equipment, also a total of \$100,000 for current expenses of educating students we send them during a period of five years, the amount of annual payment on account of the above \$100,000 for current expenses to be agreed upon after further conference."

"A cablegram was sent as above, and on March 9 the following answer was received from Mr. Greene:

"Offer accepted subject to approval of University Council."

"Publicity has not yet been given to these."

I think it probable that this is already known to you through Mr. Roger S. Greene, the Resident Director of the China Medical Board, as Dr. Buttrick has kept in cable communication with him, and as he is in communication with you. I am to confer with Dr. Buttrick about details as soon as he returns from a trip out of the

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University Council, No. 37.
Shantung Mission, No. 354.

city, and the matter will be presented to the Board at its next meeting, but as that meeting does not occur until April 3d, I write this advance letter in order that you may know as soon as possible what is in contemplation.

Sincerely yours,

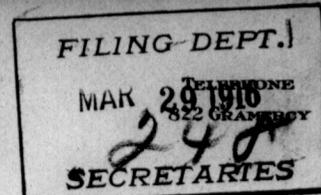
Arthur J. Brown

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CABLE ADDRESS:
INCULCATE NEW YORK

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK



OFFICE OF SECRETARY

AJB/O

March 22, 1916.

In Re. Reports from the Mission
Endorsement of elections by the University Council.
Appropriations for new property of Arts College.
Stenographer.

To the University Council - No. 38.
and
Shantung Mission - No. 355.

Dear Friends;

We received March 11th from ~~the~~ Dr. J. R. Watson the Minutes of the Annual Meeting of the University Council, January 18th, together with the Annual reports.

We are sorry to say that the reports have arrived too late to be of any service to us. We had supposed that we had made it understood in former correspondence that all annual reports must reach the Board not later than February 1st, as they have to go to the printer March 1st, and it is simply impossible in a busy office like this to arrange the reports for the General Assembly unless we can have time to do the work properly. We see no valid reason why the University cannot get the reports to us by the time the other educational institutions do. If the Annual Meeting of the University Council is too late, it should be put earlier or some one should be designated to write the annual reports for the Annual Report of the Board before the Annual Meeting of the University Council. At any rate the date at which the Board ~~must~~ Report must go to press in the United States is not within our control as it is fixed by the General Assembly. We therefore have no option in the matter and the institutions which do not get in their reports in time must simply suffer in not getting their reports to the General Assembly and the home churches. As it is our report to the General Assembly for the University had to be based on your reports for the year ending December 31, 1914, and will therefore be a year and a half old by the time the General Assembly's report is available for circulation. Everything is now in type and no change can be made.

In the Minutes of the Annual Meeting of the University Council we find only two matters which require action by the Board, as Mr. Samuel J. Mills has written withdrawing his request for leave of absence.

Both these are involved in the ^{following} Minutes adopted by our Board the 20th instant:

"The Board endorsed the following elections by the University Council of the Shantung Christian University;
President - The Rev. J. Percy Bruce, M.A. of the English Baptist Board
Vice-President - The Rev. Henry W. Luce, M.A. of the Presbyterian Mission.
Dean of the Theological Seminary - The Rev. E. W. Burt, M.A. of the English Baptist Mission

The Board has already confirmed the election of James B. Neal, M.D. as Dean of the Medical College and the Rev. Llewelyn J. Davies, as Dean of the Arts College.

The Board deems it impracticable to comply with the request of the

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University Council, No. 38.
Shantung Mission, No. 355.

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University Council to appoint a stenographer for the University."

We gladly join you in special prayer for the men to whom such large responsibilities have been committed, and we shall do everything in our power to cooperate with them.

We confess to some surprise that a stenographer should have been asked for. Including salary, travel and other expenses incident to the maintenance of a foreigner, we have learned from experience that the average annual expenditure is a minimum of a thousand dollars gold, to say nothing of the probability of marriage. The number of men that can be sent from America has to be very rigidly limited by financial conditions. Our Board cannot send out this year a quarter of the men that are asked for by the various Missions, some of them for really desperate needs. The Board could not think of leaving important departments of missionary work illy manned and take the money that would send a competent missionary and put it into a stenographer. Moreover, the Board makes assignments to China only on the basis of requests of the China Council. The China Council has asked for 11 new men for the University, but a stenographer is not among them. A further consideration is indicated in the following extract from a letter which we wrote to Dr. Moffett in response to a similar request:

"A young man or woman who possesses the true missionary spirit and who would be disposed to go to Korea for missionary work would not want to go as a stenographer but as a member of the Mission to engage in the regular missionary work. One who did not have that spirit would probably not be willing to go for the salary that would be paid. Moreover, it would cost just as much to maintain a stenographer as to maintain a regularly appointed missionary. Why cannot some Korean who knows the English language be trained for that purpose? I had an excellent stenographer some time ago who learned stenography and typewriting in six months, enough to make a beginning in our office. Judging from all that the missionaries have said regarding the capabilities of the Koreans and their deftness in imitative matters particularly, they ought to learn stenography quickly and they would be more permanently useful and at the same time a tithe of the cost of a stenographer sent from America."

It seems to us that the latter part of this paragraph applies with even greater force to the Chinese. Missionaries have repeatedly spoken and written in the highest terms of the capabilities of the Chinese. Can it be possible that a Chinese cannot learn stenography and typewriting? Of course, he would have to possess a good knowledge of the English language, but there are several institutions in China which have been educating Chinese in English for many years, one of them, the Anglo-Chinese School at Chefoo, is within your own bounds. Why not select one of those young men and have him learn stenography and typewriting?

The Board has also made the following appropriations of special gifts for the building fund of the new plant of the Arts College at Tsinan-fu, representing the payment of pledges:

"The following appropriations of special gifts were made for the new property fund of the Arts College of the Shantung Christian University at Tsinan-fu Station, Shantung Mission: 10,638.30 Mex. (\$5,000 gold)

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University Council, No 38.
Shantung Mission, No. 355,

this sum being a payment by Mr. D. B. Gamble of Cincinnati of his pledge for this purpose; 169.58 Mex. (\$75 gold) from the Philadelphia Woman's Board; and 14,879.79 Mex. (\$6,993.50 gold) being composed of sundry special gifts."

We are eager to hear of the progress of the building operations at Tsinan-fu, and we shall be very grateful for full and detailed reports. We wish to do everything in our power to deepen and increase the interest of our home churches in the great work of the University, and every letter from the field which gives us anything to base a reminder on can be used to good advantage.

Sincerely yours,

Arthur J. Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

TELEPHONE 822 GRAMERCY

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APR 11 1916

SECRETARIES

AJB/B

April 8, 1916.

In Re: Gift of China Medical Board of The Rockefeller
Foundation to Union Medical College at
Tsinan-fu, China.

To the University Council No. 39
and
the Shantung Mission No. 364.

Dear Friends:

Referring to my Board letter No. 37 of March 22nd regarding the proposed grant of the China Medical Board of The Rockefeller Foundation for the Union Medical College at Tsinan-fu, I now write to state that our Board the 3rd instant unanimously took the following action:

"The Board learned with gratification that the China Medical Board had voted to appropriate \$50,000. gold outright for additional buildings and equipment for the Union Medical College of the Shantung Christian University, Tsinan-fu, China, and a total of \$100,000 gold for current expenses that are to be involved in educating the medical students that the China Medical Board will send the College during a period of five years. The amount of annual payment on the account of this \$100,000 for current expenses to be agreed upon after further conference. The Executive Council was authorized to arrange the necessary details in conference with Rev. Dr. Wallace Buttrick, Director of the China Medical Board."

I deferred writing to you for a few days until I received from Dr. Buttrick information as to how the appropriation is to be made available. I have had conversations with him on the subject and this morning's mail brings the following official letter:

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"April 7, 1916.

"Dr. Arthur J. Brown,
156 Fifth Avenue,
New York City.

Dear Dr. Brown:

At a meeting of our Board held April 6,
1916, the following resolution was adopted:

'RESOLVED, that the appropriation made
at the meeting of the Executive
Committee of March 7, 1916, of \$50,000 outright
for buildings and equipment and a total of
\$100,000 for current expenses for five years to
the Tsinan-fu Union Medical College be paid
over to the Board of Foreign Missions of the
Presbyterian Church in the United States of
America, to be disbursed by them, on the requisition
of the University Council of the Shantung
Christian University in such ways as may be
approved by such Board of the Presbyterian Church
and the English Baptist Missionary Society of
London, England."

"It is my understanding that requisition may
be made for the \$50,000 appropriated for buildings and
equipment at any time that may suit you and your
associates of London and that requisition for current
expenses may be made annually when you are ready to
use the same.

"With kind regards, I am

Cordially yours,

(signed) Wallace Buttrick."

We wish that in a matter of so much importance and
involving such a large expenditure of money there were time to
exchange letters not only with the English Baptist Society in
London but with you regarding the number and character of the
buildings to be erected. We understand, however, that building
operations must begin immediately on account of the necessity
of providing for the students who are to be transferred from the
Peking Medical College next fall. Indeed, we deem it probable
that plans for this expenditure are already well advanced in
consultation with Mr. Roger S. Greene, the Resident Director in
China of the China Medical Board of The Rockefeller Foundation,
to whom Dr. Buttrick has cabled the fact of the appropriation, so
that you already know that the money is to come. It is desirable,
however, that the appropriation should be regularly entered upon

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1916

University Council No. 39
Shantung Mission No. 364.

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the records of the two Missionary Societies concerned and made available on the field through the usual channels. The money is to be paid to our Board simply because it happens to be in the same city as the office of the China Medical Board.

I wrote the Rev. Charles E. Wilson, B.A., Secretary of the English Baptist Society in London, March 21st, in reply to his letter to me of March 8th, giving him advance information as to what the China Medical Board had decided to do. I append an extract from his letter to me of March 8th:

"I take the opportunity of the same post by which I answer your letter of the 23rd February, to thank you for your courtesy in sending me copies of your correspondence with the Shantung Mission re University matters. We are now waiting with keen interest the particulars of the proposal made by the China Medical Board for the removal of their Junior Classes from Peking to Tsinan-fu, concerning which we have heard by cable only that they are unanimously approved and recommended by our own people, including those who are most strongly opposed to the reception of any Rockefeller grants by the Mission. So far as we are able to see, the suggested plan is that the China Medical Board will place an extra body of students in the Shantung University, and provide all the necessary additional staff and plant. It is both satisfactory in itself and very gratifying from the point of view of the Shantung University policy."

I am writing to him again this morning sending him a copy of Dr. Buttrick's letter to me of April 7th and a copy of this letter which I am now writing to you and asking him to cable me regarding any phase of the matter which his Society desires to suggest. Of course, I shall have his reply some time before this letter can reach China. If that reply indicates anything which should be transmitted to you, I will cable you; but if you do not receive a cable from me before you receive this letter, you may assume that the way is clear to proceed. Perhaps Mr. Wilson may deem it wise to cable also to some representative of his Society in the University Council.

We are sure, dear friends, that we do not need to urge upon you the imperative necessity of keeping your expenditures for buildings and equipment within the total sum of \$50,000. gold, which the China Medical Board makes available, and to this end you should of course allow a reasonable margin for those unforeseen expenditures which are always inevitable in large building operations.

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APR 8
1916

Of course as we are so far away, and the time is so short, we must leave to you, in consultation with the Faculty of the Union Medical College, and Mr. Greene, the decision as to what particular buildings shall be erected, and as to how they shall be furnished and equipped with apparatus. As the present property of the Medical College is held by the English Baptist Society, presumably the new buildings will be erected on the land which that Society now owns. I am not sure, however, whether there is enough land for this purpose on the Medical College tract. If there is not, Dr. Buttrick feels that no part of the \$50,000. which the China Medical Board is granting should be used for the purchase of additional land, as it will all be needed for buildings and equipment. If more land is needed, he says, however, that the China Medical Board would not object to having some of the buildings erected on the tract that has been secured for the Arts College, provided, of course, the distance from the Medical College is not too great. There might be some advantage in this course in view of the fact that some of the Medical College work will have to be along lines which will also be required for the new Arts College, as for example chemistry.

And now, dear friends, we must leave the details to you, within the general lines which have been indicated. You will, however, appreciate the urgent importance of sending to our Board, and to Mr. Wilson of the English Baptist Society, at the very earliest possible moment a full and detailed statement of the plans and specifications of the buildings which you propose to erect, as it is urgently necessary that both missionary societies should have this information, and of course Dr. Buttrick will also want it.

You will note that the present letter deals only with the expenditure of the \$50,000. for buildings and equipment and does not deal with the expenditure of the \$100,000 gold for current expenses for five years. As you will not need to begin expenditure of the latter sum until the late summer, we desire you to send us in advance of such expenditures detailed estimates which can be presented to the two Missionary Societies concerned and on the basis of which these Societies can determine what part of the sum should be made available for the first year.

We share the great satisfaction and the profound gratitude to God which we know that you deeply feel for this splendid gift, which we are sure will mean so much, not only for the cause of medical education, but for the cause of Christ, in China.*

Sincerely yours,

Arthur J. Green

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/B

April 18, 1916.

In Re: Assignment of Dr. Thornton Stearns.

To the University Council No. 40
and
the Shantung Mission No. 366.

Dear Friends:

Referring to Board letter to the Mission No. 364 and to the University Council No. 39 of April 8th regarding the pledge of the China Medical Board of The Rockefeller Foundation for the Union Medical College at Tsinan-fu, I now have pleasure in announcing the appointment of Thornton Stearns, M.D., as a member of the Shantung Mission and his assignment to the Union Medical College at Tsinan-fu, to be supported out of the funds contributed by the China Medical Board of The Rockefeller Foundation. Of course you understand that in this case the Board has to make the field assignment inasmuch as the appointment of Dr. Stearns is made on the basis of the gift referred to and the money cannot be used for any other purpose than that of the Union Medical College. Men appointed in this way, however, become members of the Mission on the same basis as your members who are already on the staff, like Dr. Neal and his associates.

Dr. Stearns is unmarried, was educated at Davidson College and the Johns Hopkins Medical College and has had two years' experience as an interne and hospital surgeon in the United States. He is now in the University of California Hospital in San Francisco. He has specialized in surgery and of course he naturally desires to have work in the Union Medical College along the lines for which he has prepared himself by years of special training. Having thus studied with a view to teaching and practicing surgery in connection with a medical college, he did not feel prepared to apply for appointment in connection with a station hospital and our Board's appointment was made with the understanding that his work will be as I have indicated. We have felt that we were respecting your own wishes in this as we understand that the University desires specialists. The China Council states that a surgeon for the Medical College was promised by the Anglican Mission, but the large additional development which the China Medical Board of the Rockefeller Foundation ~~desires~~ will of course necessitate more than one additional surgeon.

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1916

University Council No. 40.
Shantung Mission No. 366.

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Please note that Dr. Stearns will be accompanied by his widowed mother whom he cannot leave in this country and who must therefore go with him and live with him. He understands of course that all expenses in connection with her are personal, and I mention the matter only that you may take it into account in planning house or room accommodations.

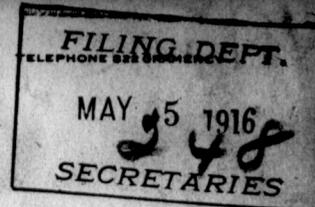
Dr. Stearns and his mother will probably sail about the first of July. The exact date will be sent you later.

Sincerely yours,

Arthur J. Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/O

May 2, 1916.

In Re. Separate Board of Trustees.

To the University Council - 42
and
The Shantung Mission - 372.

Dear Friends:

The Board has given further consideration to the question of forming a separate Board of Trustees for the Shantung Christian University and we have corresponded on the subject with the Baptist Missionary Society in London. We have also availed ourselves of the report of Dr. Robert E. Speer who has put in writing a memorandum of his conference with the University September 28th, 1915, who has shared in our present consideration of the question and concurred in the conclusion that has been reached. The difficulties stated in Board letter No. 15 of December 18, 1914 to the University Council will impress the Board as insuperable. The Rev. Charles E. Wilson, Secretary of the Baptist Missionary Society of London wrote me January 31st that his Society had already considered the matter on the request of the University Council, that he had personally discussed it with Mr. Bruce, and that the Baptist Missionary Society had taken the following action, January 19, 1915:

"The Committee of the Baptist Missionary Society cannot see their way to endorse this proposal to form a Home Board of Trustees for the Shantung University. The difficulties in the way of forming a Home Board for an International College seem to be insuperable."

He states, however, that he would bring the matter again to the attention of his committee and write me later. I have now received a letter from him dated April 10th which includes the following:

"In reference to the question of a Board of Trustees for the Shantung Christian University at the 'home base,' concerning which we have corresponded, and which is referred to in your letter to me of the 21st February, I have to inform you that our Committee, after considering it again, are still of the opinion that it is impracticable to constitute an international Trans-Atlantic Board. Our hope is that an increasing number of missionary societies will enter into partnership in the Shantung Christian University. We are glad to know there is a prospect of the Canadian Presbyterians coming in soon - the more the better - but the difficulty of constituting a Home Board of Trustees will become greater than ever, as I venture to think the need will become less."

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1916

University Council - 42
Shantung Mission - 372

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~~xxx~~ Our Executive Council took up the matter with our Board the 1st of May. I was careful to explain your point of view. The Board felt, however, that it had no alternative but to take the following action:

"The Board concurred in the judgment of the Baptist Missionary Society of London, England, in the opinion that it is impracticable at present to organize a separate Board of Trustees for the Shantung Christian University."

I may add that Dr. Speer who is President of the Board of Trustees of the Nanking University states that Nanking is not an illustration of the necessity or value of a separate Board of Trustees, partly because, as I indicated to you in my letter of December 18, 1914, the cases are not parallel, in view of the fact that there are several Boards in North America uniting in Nanking University, but in view of the further fact that Dr. Speer states that Nanking University has not obtained any more money than it would have obtained without a separate Board. He says that the Board of Trustees is simply a convenience between the cooperating Boards in the United States. Our interest in the Shantung University is very deep and strong and any service that it is possible for us to render we are cordially willing to give. The fact that you have not suffered under present arrangement is indicated by the fact that you are receiving over \$300,000 gold for new property which was secured in precisely the same way that it would have had to be secured if there had been a separate Board of Trustees, namely by active efforts of one of your own number, as cordially approved by the Board.

Sincerely yours,

Arthur J. Brown
per O.

Dictated by Dr. Brown but written and mailed while he was otherwise engaged.

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

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SECRETARIES

OFFICE OF SECRETARY

AJB/O

May 2, 1916.

Appointment and Assignment of Miss Bertha F. Dinkelacker
and Miss Effie I. Dinkelacker.

To the University Council - 41.
and
The Shantung Mission - 371.

Dear Friends:

We are pressing as vigorously as possible the efforts to secure the additional staff that will be required for the Union Medical College of the Shantung Christian University under the terms of the pledge of the China Medical Board of the Rockefeller Foundation, as explained in Board letter No. 39 to the University Council and No. 364 to the Mission of April 8th. We have already announced the appointment and assignment of Thornton Stearns, M.D., and I now write to announce the appointment and assignment to the Medical College of two trained nurses, Miss Bertha F. Dinkelacker and Miss Effie I. Dinkelacker. The former is twenty-eight and the latter twenty-three. Both young women were trained at the Methodist Hospital in Philadelphia and are recommended to us by the Philadelphia Woman's Board. They are appointed as assistant missionaries without vote for a period of five years. The question of a permanent appointment to be taken up as the period approaches its completion. This is the customary arrangement in the case of appointments for a limited term. You will note that the length of the term accords with the period for which the China Medical Board has pledged us its appropriation; and of course the question of whether such a reinforcement can be maintained for a longer period will have to be determined by the question of continued support. Most heartily do we hope that the Union Medical College will be able to continue permanently on its enlarged scale and that these young ladies will prove so useful that they can go on with it. They are warmly recommended to us by Mrs. James B. Neal and they expect to sail with her, June 15th.

I have written to the Rev. Charles E. Wilson, Secretary of the Baptist Missionary Society of London, to inquire ~~whether~~ whether any physicians or nurses can be sent from England for the Union Medical College at Tsinan-fu. He replied as follows in a letter dated April 10th:

"You may rely upon us doing all we possibly can from our side, but while the war lasts it is extremely difficult, almost impossible, to lay hands on any available medical man in this country, and only by great sacrifice to our ordinary medical mission work in China can we transfer men to Tsinan-fu. When the war is over which God grant may be not long hence, we hope to be able to put our hands on more men. We of course, recognise that it is up to us to find our full share of British members for the staff, but we are quite confident that you on your side will not be wanting in consideration for our peculiar difficulties just now."

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Shantung Mission - 371.

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Of course we appreciate the circumstances and must do everything in our power to send the needed reenforcements from America. Any necessary readjustments can be made at the close of the war. I raised the question whether Dr. F. E. Dilley could be transferred from Peking, but Dr. Buttrick, Director of the China Medical Board, informs me that Dr. Dilley is wanted for the next fiscal year in Peking to assist in carrying the two remaining classes in the Medical College and in the work of the Hospital. Dr. Buttrick added that he had "heard informally that Dr. Wheeler may go to Tsinan-fu." You doubtless know about this on the field. If such assistance can be secured even temporarily we shall be glad to know of it.

Sincerely yours,

Arthur J. Brown
per O.

Dictated by Dr. Brown but written and mailed while he was otherwise engaged.

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**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

AJB/K.

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SECRETARIES

May 16, 1916.

Payment on Pledge for Model Chinese Village,
Arts College, Shantung Christian University.
Special Appropriations in Gold.

To the University Council of
the Shantung Christian University.-No.43.
and
The Shantung Mission.-No.373.

Dear Friends:

We have pleasure in announcing the following special appropriation:

"An appropriation of \$2,000. gold was made for the Model Village for the Chinese professors of the Arts College of the Shantung Christian University, China, this sum being a gift from Mr. W. U. Follansbee of Pittsburgh toward his pledge for this purpose."

We are sure that Mr. Luce, who has had special relations with Mr. Follansbee, is writing to him occasionally and keeping him fully informed as to developments. He is a man whose interest in the University we wish to keep very strong.

You will note that this special appropriation is made only in gold and not in Mexicans as has been our custom hitherto. This is because the wide fluctuation in the rate of exchange led the Board at its meeting yesterday to take the following action:

"Reports from China and advices from international bankers in New York show that rates for Chinese currency have risen to the highest point since 1893. This is attributed to the heavy buying of silver by France, India and China and is due to the relationship between supply and demand of the metal. The Board fixed .47 as the arbitrary rate at the beginning of the year, whereas, exchange recently has been as high as .54-1/2 for the Mexican dollar. However, as this very high rate may not continue for a great length of time, the Committee has no recommendation to make with reference to a change in the rate fixed by the Board so far as appropriations for China for the year for Classes IV to X, exclusive of Class VIII, are concerned.

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Shantung Mission.-No.373.

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"Regarding special appropriations and all appropriations for Class VIII, however, the Committee, with the approval of the Executive Council, recommends the adoption of the following resolution:

"RESOLVED, That the China Missions, through the Fiscal Agent at Shanghai and the Treasurers in South China, be informed that for the present all disbursements under special appropriations and for Class VIII be made at current rates of exchange instead of arbitrary rates fixed by the Board. This in effect places special appropriations and those for Class VIII on a gold basis for the present and while the high rates prevail."

Sincerely yours,

Arthur J. Brown
Perk.

Dr. Brown was obliged to leave
before signing this letter.

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY TJB/B

June 20, 1916.

In Re: Union Medical College at Tsinan-fu, China.

To the University Council
of the ~~Shantung Christian University No. 44.~~
and the ~~Shantung Mission No. 380.~~

Dear Friends:

Dr. R. Fletcher Moorshead, M.B., F.R.C.S., and Mr. F. H. Hawkins, LL.B., representing respectively the Baptist Missionary Society of London and the London Missionary Society, came to New York a few weeks ago to represent their Societies at the meeting of the Board of Trustees of the Peking Medical College which is to be developed by the China Medical Board of The Rockefeller Foundation. Advantage was taken of their presence to have a conference with them regarding several matters of common interest, and among them the Union Medical College at Tsinan-fu. Of course the conference was informal and unofficial, but it appears desirable that some account of it should be preserved and transmitted to the Societies and Missions for their information and for any action that they may deem expedient. I was requested to draft a memorandum covering this question and I now append a copy:

"MEMORANDUM OF CONFERENCE
on
THE UNION MEDICAL COLLEGE AT TSINAN-FU, CHINA.

May 26, 1916.

"Dr. R. Fletcher Moorshead, M.B., F.R.C.S.,
Secretary of the Medical Auxiliary of the Baptist
Missionary Society, Mr. F. H. Hawkins, LL.B., Secretary

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University Council No. 44
Shantung Mission 3No. 380.

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of the London Missionary Society, the Rev. Dr. Stanley White, and the Rev. Dr. Arthur J. Brown, Secretaries of the Presbyterian Board of Foreign Missions, New York, and Dr. William M. Schultz of the medical staff of the College, held an informal conference at dinner at the Princeton Club, New York, May 26, 1916. Mr. Hawkins pointed out that he was not primarily involved in Tsinan-fu at this stage, but both for the sake of his own experienced judgment and for the sake of the London Missionary Society which he represents, and which one day, we hope, may be able to join with us at Tsinan-fu, we were glad to have him with us. After full discussion there was unanimous agreement on the following points:

"1. The vital importance of giving the Medical College and affiliated hospital the best plant and equipment that the available funds will provide; the securing of additional professors of the highest professional qualifications; and the conduct of the hospital in such ways as to enable it to do thoroughly satisfactory work; and to make it an institution in every way worthy of continued support as a medical college absolutely essential to the conditions of modern China.

"2. The recognition of the fact that as this is likely to be the medical college in the northern half of China which will give the best and perhaps the only medical instruction in the Chinese language, the sphere of the College should not be limited to the Province of Shantung but it should seek to serve all the northern Provinces and it should invite the cooperation of all the Protestant communions in that part of China.

"3. The interdenominational character of the institution should be scrupulously preserved and members of all the evangelical communions should be considered eligible for staff appointments.

"4. Action on the expenditure of the grant of \$50,000.00 gold for additional buildings and equipment, by the China Medical Board of The Rockefeller Foundation, must await the arrival of plans and specifications which it is understood have been worked out by the missionaries on the field and which presumably are now on the way to New York and London in response to the requests which have been sent to the field by the Secretaries of the English Baptist Society of London and the Presbyterian Board of New York. In view of the limited size of the present medical compound, the difficulty and high cost of securing additional land adjacent to it, and the practical certainty that the entire sum of \$50,000.00

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University Council No. 44
Shantung Mission No. 380

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will be required for buildings and equipment, it is deemed probable that some of the new buildings may have to be erected upon the new compound of the Arts College of the University, which Dr. Schultz states is only about one-eighth of a mile distant and therefore quite near enough to be utilized either for a few of the residences that will be needed or for any buildings that may be necessary in which to teach preliminary scientific subjects to first year medical students. As both the students in the Arts and Medical Colleges will have to be taught these subjects, though in different degrees, and seeing that the practise, at present in vogue, is for the Medical students to obtain ^{this} part of their instruction in the Arts College, it is felt that provided there be adequate equipment in the latter College no separate arrangement need be made in the Medical College for training in the above subjects. Dr. Brown stated that, in reply to a question of this subject, Dr. Wallace Buttrick had informed him that the China Medical Board would have no objection to this plan if it should be deemed advisable by the University Council and the Missionary Boards.

"5. It is understood that the present available staff of the Medical College and Hospital is as follows:

James Boyd Neal, M.A., M.D., supported by the Presbyterian Board.

Harold Balme, F.R.C.S., D.P.H., supported by the English Baptist Society.

Charles K. Roys, M.D., supported by the Presbyterian Board.

E. R. Wheeler, M.B.B.S., formerly supported in Peking by the Medical Missionary Society of London but now to be supported by the English Baptist Society.

William Fleming, M.B., supported by the English Baptist Society.

William P. Bailing, supported by the English Baptist Society.

"It is understood that Dr. Charles F. Johnson, Superintendent of the Presbyterian station hospital about two miles distant on the other side of the city, will give occasional lectures and such other assistance as may be compatible with his work at his own hospital. He is supported by the New York Presbyterian Board.

"Dr. Moorshead stated that he had been informed, during his stay in Toronto a day or two before, that the

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University Council No. 44
Shantung Mission No. 390

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Canadian Presbyterian Board were favorably considering joining in the Shantung Christian University and that it was hoped that Dr. McClure of their Honan Mission, who has specialized on diseases of the eye, might be sent to Tsinan-fu by that Board.

"It will be noted that all of the above named men have been and will continue to be supported by their respective Boards.

"Dr. Thornton Stearns has been appointed by the New York Presbyterian Board as a surgeon and will be supported from the grant of the China Medical Board. He will sail this summer.

"The following trained nurses are available:

Miss M. F. Logan, already on the field; supported by the English Baptist Society.

Miss Pollard, under appointment by the English Baptist Society and to sail in August. She will be supported by that Society.

Miss Bertha L. and Miss Effie I. Dinkelacker, under appointment by the Presbyterian Board, and to sail August 10th. They will be supported from the grant of the China Medical Board.

"In addition to this staff, the following men are expected to become available in the future as indicated:

'Dr. William M. Schultz, who has been a member of of the Faculty, but is now in America on a somewhat indefinite leave of absence made necessary by the health of his aged mother. He fully expects to return to China after a time.

Dr. Moorshead and Mr. Hawkins stated that the S.P.G. in London has one highly qualified man and that the English Baptist Society has three or four highly qualified men who are now army surgeons but who can be sent to Tsinan-fu soon after the close of the War.'

"6. It was agreed by that the four trained nurses referred to above should be deemed sufficient at present and that only a few more physicians and surgeons should be appointed. Inasmuch as the total additional amount available annually is limited to \$20,000. gold, as a large part of this must be set aside for the extra

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University Council No. 44
Shantung Mission No. 380

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cost of maintaining the College and Hospital, including heat, light, Chinese physicians, surgeons, nurses, hospital attendants and servants, food, drugs, bandages, surgical and other supplies, care of buildings and grounds, repairs and the various other expenses incident to the coming of the additional students from Peking. This will not leave a large sum for additional staff, especially for the first year or two when a part of it may have to be used for initial equipment and when it is remembered that each additional married man represents an annual expenditure of about two thousand dollars gold, including not only salary but outfit, travel, children's allowances and provision for furloughs. It is therefore deemed advisable that the Faculty and the University Council should limit to \$10,000. gold their annual expenditures for other purposes than missionary salaries, and that the remaining \$10,000. of the annual grant of the China Medical Board should be considered as at the disposal of the Societies in Great Britain and America for the support of the missionaries who may be sent out at the expense of the fund.

"7. The following additional men appear to be indispensable:

One professor of medicine.

One for diseases of the throat, nose and ears.

One for physiology and physiological chemistry.

One for obstetrics and gynecology.

"In view of the fact that Dr. Stearns and two of the trained nurses, the Misses Dinkelacker, are to be supported from the grants of the China Medical Board, it is evident that annual expenditure of \$20,000. gold for missionaries will not suffice for the support of these five additional men if they should be married men, but it appears desirable to recognize these needs and to make an immediate effort to secure at least two of these men.

"8. As far as possible the College and Faculty staff should be made up of men who already know the Chinese language and who have showed by some years of experience on the field that they possess the special qualifications needed for the kind of work that a medical college must do. It is urgently hoped therefore that the University Council will ascertain whether some of the additional men needed cannot be secured by transfer from their present posts in China, with the understanding that the Boards concerned will replace them by appointments

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University Council No. 44
Shantung Mission No. 380

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of new men for the station hospitals involved.

"9. In accordance with Secretary Arthur J. Brown's letters of April 8th to the University Council and the Shantung Mission and to the Rev. Charles E. Wilson, Secretary of the Baptist Missionary Society, and of Mr. Wilson's reply of May 6th, the Presbyterian Board in New York will for the present, and until other arrangements are made, receive the payments from the China Medical Board of the Rockefeller Foundation and appropriate them immediately for the objects specified as they may be approved from time to time by the proper body on the field and the Baptist Missionary Society of London and the American Presbyterian Board. Reports and copies of such correspondence are to be promptly sent to the Baptist Society in London."

I reported this memorandum at the meeting of our Board the 19th instant, when the following action was taken:

"Secretary A. J. Brown presented a memorandum of a conference on the Union Medical College at Tsinan-fu, with Dr. R. Fletcher Moorshead, M. B., F.R.C.S., Secretary of the Medical Auxiliary of the Baptist Missionary Society of London, in New York May 26th. The Board approved the concensus of opinion and the general outline of policy indicated in the memorandum and directed that copies be sent to the University Council and the Shantung Mission."

Copies have been sent to the Rev. Charles E. Wilson, Secretary of the Baptist Missionary Society of London, and he will of course communicate directly with the Baptist representatives on the field any opinion of his own or any action which his Society may deem it expedient to take.

Personally, I feel disposed to emphasize a consideration stated in the paragraph numbered 6. After the conference, Dr. Moorshead wrote me a letter which included the following:

"Looking to the future and bearing in mind the immense importance of having as much as possible for equipment, would it not be a good plan for us to adopt a 'Self-Denial Policy' for these five years and not use more for salaries than \$10,000. a year; i.e. leave half the yearly sum purely for outlay on the spot - residences, equipping, etc. This would mean of course that some of the extra men that will be sent

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University Council No. 44
Shantung Mission No. 380

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would have to be supported by the Missions sending them, but in the end and from the point of fundamental missionary interest in this enterprise is there not reason to think that there is gain in such an arrangement? For the B.M.S. I would say that we would aim at sending and supporting five medicals, two nurses and one Pharmacist, including those of that number there now."

I am interested in noting the following sentences in a letter dated May 13th which I have just received from Dr. James B. Neal:

" We have not yet taken up the matter of how much we shall ask from the China Medical Board for our first year. This depends largely upon what success we have in engaging new men. So far only one, Dr. Wheeler, of the Peking Medical College, has definitely promised to come, but we hope for several more, among them a Business Manager and a Teacher of English. Our hope is that most of the men who come to us will come as representatives of Missions, and that those Missions will be responsible for their salaries and housing, so we may husband our C.M.B. resources. We have very definite hopes of both the Canadian Presbyterians and the American Board coming in on such a basis. In some cases no doubt we shall have to pay for a man for the first year or two, after which he will be taken on by his own Mission."

I also have a letter dated June 15th from Dr. William M. Schultz in which he says:

"There is a matter that a note just come from Dr. Neal urgently emphasizes, to which I wish to call your attention. The students are coming down from Peking this autumn. They need men at once who know mandarin and are qualified to teach and will be available for work immediately. This need, so far as I can see, can be met only by transfers upon the field either as temporary emergency expedients or permanently. The whole question as to whether we shall be able permanently to enlist the interest and support of the China Medical Board and thus save a large annual drain upon the Mission Boards rests upon the manner in which we do our work for the next three or four years. The sort of men that we must have are Dr. Cochran, Dr. Logan, and Dr. Adrian S. Taylor of the Southern Baptist Board. I understand the necessity and wisdom of the Board's policy of insisting that all such negotiations should be initiated upon the field and I am sending you this note simply to point out the extremely critical and

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urgent situation that they are facing in Tsinan-fu, in order that, if the opportunity arises, you will bring them what help you can."

These considerations impress us as very important indeed. We have no doubt of the fitness of Dr. Stearns for the Medical College because he has prepared himself by years of special study for that particular kind of work. He has therefore been appointed specifically to the Medical College and will be supported on that basis as voted in the Memorandum. We hope however that your efforts will be earnestly pressed to secure some additional men by transfer in China.

All possible emphasis, too, should be placed upon the consideration stated in Paragraph No. 1 of the Memorandum. That Medical College simply must do first-class work if it is to live in competition with the splendidly equipped medical colleges which are to be developed elsewhere and if it is to have any hope whatever of securing further support from the China Medical Board of the Rockefeller Foundation. To this end, the most rigid care should be exercised in selecting men for the Faculty, and it is equally important that if any man who has been selected or who may be selected proves to be ill-adapted to such work or inefficient in it, he should be resolutely and unhesitatingly dropped and the Board which sent him out should be asked to deal with the question of making some other use of him. Many physicians and surgeons can do their ^{best} work in station hospitals in various parts of China, and may not have the special qualifications for professorships in a medical college. It may not be any discredit to a given man that he proves to be better adapted to station hospital work.

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But if any embarrassments of this kind do develop, they should be handled, kindly and tactfully, of course, but with unflinching determination not to subordinate the interests of the work to individual preference. No doubt you feel this just as strongly as we do, but it may strengthen your hands a little to have it known on the field that we at the home end have this conviction and are willing to cooperate with you in applying it if necessary.

Sincerely yours,

Arthur J. Brown
per B.

Dr. Brown was obliged to leave
before signing this letter.

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AUG 18 1916

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SECRETARIES

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.

No. 45.

August 16, 1916.

Further Payment toward The Model Chinese Village.

To the University Council
of the Shantung Christian University.

Dear Friends:

I have pleasure in announcing the following appropriation
at the meeting of the Board to-day:

"An appropriation of \$2,000. gold was made
toward the Model Village for the Chinese professors
of the Arts College of the Shantung Christian Univer-
sity, China, this sum being a further payment by Mr.
W. U. Follansbee of Pittsburgh toward his pledge for
this purpose."

Sincerely yours,

Arthur J. Brown

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The Board of Foreign Missions
 of the
 Presbyterian Church in the U.S.A.
 156 Fifth Avenue
 New York

OFFICE OF SECRETARY

AJB/B

September 7, 1916.

In Re: Assignment of Dr. Frederick H. Dieterich.

To the Shantung Mission No. 389
 and the University Council No. 46.

Dear Friends:

It is good to be able to announce the assignment of another competent medical missionary to the Shantung Mission. He is Frederick H. Dieterich, M. D. He is unmarried, was educated at Columbia University and the College of Physicians and Surgeons, New York City, and had three years and three months experience in the Contagious Diseases Hospital of the New York Health Department and the German Hospital of New York City. April 6, 1914, the Board appointed him and assigned him to the North China Mission, where there was at that time urgent need of another physician. He sailed from New York June 16th of that year to go to Peking via the Trans-Siberian Railway, stopping for a short visit enroute in Germany to see something of the hospital work in that country. While he was there, the European War broke out and he found himself unable to proceed on account of military regulations regarding railways. He hoped that he would be able to go on before long and meantime accepted an offer to assist temporarily in hospital work. The most earnest efforts for permission to continue his journey proved ineffectual. He is of American birth and citizenship, born in New York and he had perfectly clear American credentials; but you know how blocked the railway route from Europe to China has been. He continued his surgical work in Germany and Austria until this spring, becoming chief surgeon of one of the Austrian hospitals and of course acquiring valuable experience. Finally, feeling that he could not wait longer and on the advice of the American Minister, he abandoned the idea of getting to China by way of Siberia, and he returned to America in order that he might go to China by way of the Pacific. As the Board has sent several medical missionaries to the North China Mission since his assignment there more than two years ago, and as the more urgent need now is in Shantung, the Board has transferred him to the Shantung Mission and he expects to sail from San Francisco sometime in October. He is to be supported for the present out of the grant of the China Medical Board of The Rockefeller Foundation for the Union Medical Collège at Tsinan-fu. Whether this should be a permanent arrangement will depend to some extent

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Shantung Mission No. 389
University Council No. 46

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1916

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upon the number of physicians and surgeons who will be sent out by the British Societies after the close of the War, as explained in my letter No. 380 to the Shantung Mission and No. 44 to the University Council. He cannot now be the additional man that the China Medical Board has agreed to support in connection with the Chefoo Hospital, as that Board has made a rule that its support of men and nurses in station hospitals will not be available for those who were under appointment prior to the organization of the China Medical Board. Dr. Dieterich's papers therefore have never been submitted to the China Medical Board. But that Board does not pass upon the papers of the medical missionaries for the Union Medical College at Tsinan-fu, leaving entire responsibility to the Mission Boards for that institution and simply making grants to the Mission Boards with freedom to apply them to new men or to those already appointed as we see fit. Unless therefore and until you hear from us to the contrary, Dr. Dieterich will be expected to go to the Union Medical College, and his salary will be charged to the special fund given to the Boards by the China Medical Board of The Rockefeller Foundation. If any readjustment is required by later developments, we can arrange it at that time.

I showed him the list of men whom you reported as still needed, and he said that his previous training and experience would fit him for obstetrics and gynaecology rather than for the other places. But of course the Faculty will take up this matter in conference with him after his arrival.

Sincerely yours,

Arthur J. Brown

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SECRETARIES

J. H. Day

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Approved

November Twenty-ninth
1916

Mr. Day:-

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You are doubtless aware that our Funds Ledger shows the following credits for the Shantung Medical College Dormitory - two payments by the China Medical Board of \$10,000. each, total \$20,000., and for the maintenance of the Medical College, also from the China Medical Board \$10,000.

I understand from Dr. Brown that the China Medical Board expects to hold us responsible for the disbursement of these amounts, and consequently they should be appropriated and form a part of our regular accounting system. Unless this has already been done, I suggest that at an early date these appropriations be duly made. I may say that the funds have already been realized on the field, as these items arose from the fact that the field drew on us for the funds and we collected the same from the China Medical Board.

Yours very truly,

P. B. Gurney

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The Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue
New York

DWIGHT H. DAY TREASURER
RUSSELL CARTER ASSISTANT TREASURER

AJB/B

December 5, 1916.

Re: Arts College.

To the Shantung Mission No. 393
and the University Council No. 47.

Dear Friends:

At the meeting of the Board the 4th instant the following appropriations of special gifts were made for the new property of the Arts College, these sums having been reported by the Treasurer of the Board as sums received by him for this purpose and not yet appropriated:

"The following appropriations were made for the Property and Equipment Fund of the new plant of the Arts College of the Shantung Christian University at Tsinan-fu, China:

From the Pine Street Presbyterian Church of Harrisburg, Pa.,	\$ 200. gold.
From the Treasurer of the Fifth Avenue Church of New York City to cover the balance of the pledge of the late James Talcott for this purpose	1,500. "
Interest on Investment Fund	2,939.77 "
From Mr. J. Mason Knox, Jr.	2,000. "
From the Fifth Avenue Church of New York City ...	500. "
From Mrs. M. Bigelow	500. "
From Mr. Charles Schuneman	500. "
From Mr. Henry M. Hurd	125. "
From Mrs. Kirk through the House of Hope Church of St. Paul, Minnesota	300. "
From Mr. C. H. Wells	300. "
From Mr. A. H. C. Evans	500. "

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To the Shantung Mission No. 393
University Council No. 47.

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From Mr. William U. Follansbee of Pittsburgh, Pa.,
toward his pledge for the model village
of residences for Chinese professors ... \$ 2,000. gold.

Total \$11,364.77 gold.

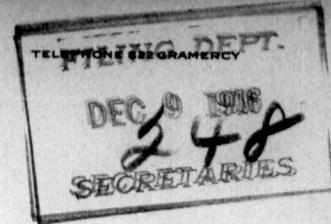
We have received November 20th from the Rev.
Dr. J. R. Watson the Minutes of the meeting of the University
Council August 29th together with the attached estimates for the
ensuing fiscal year. We are holding these Minutes, as we are
holding the Minutes of the Annual Meetings of all our China Missions,
until we receive the Minutes of the Annual Meeting of the China
Council in order to see whether that body makes any recommendations
on any of the matters included in the Minutes of the other bodies.
We expect to hear from the China Council in the near future and I
shall then have pleasure in seeing that your Minutes receive prompt
attention.

Sincerely yours,

Arthur Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER

AJB/B

December 5, 1916.

In Re: Medical College.

To the Shantung Mission No. 394.
and the University Council No. 48.

Dear Friends:

At the last meeting of the Board, the 4th instant, the following appropriations were made for the Union Medical College from the source indicated:

"An appropriation of \$10,000. gold was made toward the current expenses for this academic year of the Union Medical College of the Shantung Christian University at Tsinan-fu, China; this sum having been received from the China Medical Board of the Rockefeller Foundation, toward the pledge of \$20,000. gold annually for this purpose, referred to in the Board's action of April 3d, 1916, and the money having been already drawn by the Treasurer in Shanghai for the University."

"An appropriation of \$20,000. gold was made for the new building or buildings of the Union Medical College of the Shantung Christian University at Tsinan-fu, China, this sum being a payment by the China Medical Board of the Rockefeller Foundation toward its pledge of \$50,000. gold for this purpose."

Please bear in mind, dear brethren, Board letter #364 to the Shantung Mission and #39 to the University Council of April 8, 1916, indicating the limitations under which these gifts are to be expended. The total amount available for new property is \$50,000. gold and the total amount for current expenses is \$20,000. gold annually, of which \$10,000. gold are to be held by the Boards for the salaries of the medical missionaries on the staff of the College and the Hospital and the remaining \$10,000. gold are to be appropriated for current expenses on the field. In other words, the amount now sent to you in one of the above Minutes is the total amount available for operating expenses for this academic year in addition to the regular appropriations already made in the annual budgets of the cooperating Boards.

Sincerely yours,

Arthur J. Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U. S. A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/B

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December 22, 1916.

Re: Proposed Transfer of Mr. William H. Adolph.

To the Shantung Mission No. 398
and to the University Council No. 49.

Dear Friends:

We have recently had a very interesting conference with Dr. Franklin C. McLean, the executive head of the new Union Medical College to be established by the China Medical Board in Peking. He spoke of his visit to Tsinan-fu and of the highly favorable opinion that he formed of the prospects of the Union Medical College in that city. He said that he believed that it was well worth the while of the Missionary Boards to maintain the Union Medical College in Tsinan-fu, that it had a good field and an enthusiastic faculty. It is evident that the Tsinan-fu brethren made a fine impression upon him and that our Tsinan-fu Medical College will have a friend and well-wisher in the head of the Peking institution.

In this personal conference, and later in the meeting of the Board of Trustees of the Peking Medical College, the 20th instant, there was earnest discussion of the need of a Preparatory Department for the Peking College. As you know, the work of that College is to be in the English language and the entrance requirements are to be stringent. Dr. McLean says that the Arts Colleges in northern China do not have the facilities in certain departments, notably chemistry and biology, which will enable their students to enter the high English course in the new Union Medical College in Peking. It is therefore proposed, and the Board of Trustees has approved the plan, to open such a Preparatory Department in Peking. It is distinctly understood that this Department is to be temporary in character. It does not lie within the plans of the Board of Trustees to do permanent work of that kind and it is hoped that it will be necessary to do this for only a few years. No buildings will be erected, but the classes will meet in the present buildings of the Medical College and just as soon as the new Federated Peking University has the building, apparatus and other facilities for giving the necessary courses in chemistry, biology and allied studies, the expectation is that the Medical College will discontinue its preparatory course. For the present, however, it is believed that the Medical College must have such a Department and

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Shantung Mission No. 398
University Council No. 49.

the Board of Trustees has made the necessary financial provision for it.

Now Dr. McLean is very desirous that Mr. William H. Adolph of the Arts College Faculty of the Shantung Christian University should be secured for this Preparatory Department in Peking. We can imagine, dear friends, how reluctant you will be to spare him, for we are sure that you value him and would like to keep him. And yet, our Presbyterian Board expresses the earnest hope that, in the circumstances, you will be able to see your way clear to concur in Mr. Adolph's transfer. Of course you are as desirous as we are that the great institution in Peking should be kept in the closest possible touch with the missionary body and the missionary work in China. It is to the high advantage of the cause of Christ that some at least of its professors should come from the missionary body rather than to have the entire staff composed of new men from the United States.

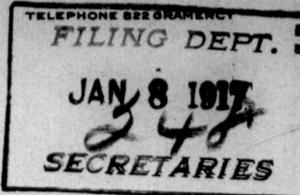
Our Board therefore at its meeting the 18th instant gave its cordial approval, subject to consultation with the University Council, whose plans we do not wish to have unfairly disarranged. Of course our Board recognizes the fact that you will need another man at once for Mr. Adolph's place and our Candidate Department is therefore making immediate efforts to secure one. Mr. Adolph's transfer need not become effective until the close of the present academic year and we shall do our very best to have a new man in Tsinan-fu before the opening of the next fall term. If the way is found clear to make the transfer, it should be considered as dating from July 1st, 1917, after which time Mr. Adolph's salary will be provided by the Board of Trustees of the Union Medical College in Peking. Mr. Adolph will remain a member of the Shantung Mission, being simply listed as on detached service for the approximate period of three years and under special support. The Board of Trustees of the Medical College expects not only to pay his salary but to reimburse our Presbyterian Board for the cost of getting his successor to Tsinan-fu.

Sincerely yours,

Arthur J. Brown

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The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

AJB/K.

December 22, 1916.

Medical Education for Women in Northern China.

To the North China Mission.-No.301.
Shantung Mission.-No.399.
University Council of the
Shantung Christian University.-No.50.

Dear Friends:

We deeply feel the difficulties that are involved in the attempt to carry on in a proper way medical education for women in the present Union Medical College for Women in Peking and the importance of additional support. Letters to this effect have been most sympathetically received, for I believe with all my heart in medical education for women. I suggested, however, the wisdom of deferring plans until we knew whether the new Union Medical College of the China Medical Board of the Rockefeller Foundation proposed to make any provision for women. I now write to state that, at the recent meeting of the Board of Trustees of that College in New York the following action was taken:

"It was resolved that while the Board of Trustees is not prepared at this time to make detailed plans for the medical education of women, it is the purpose of the Board to admit in due time qualified women students to the Medical College on the same basis as men."

The Board of Trustees and Dr. McLean do not contemplate making provision for such preparatory training of young women as I have stated in another letter is to be made for the preparatory training of young men, nor is it proposed to put forth special effort to secure women students for the Medical College. The purpose is to leave the matter to its normal development as called for by the desires of those concerned. The College simply will not refuse to respond to any demand of this kind that may be made upon it; and if properly qualified young women shall present themselves for admission, they will be received into the same classes and on the same terms as young men.

The question now arises as to what bearing this policy should have upon our responsibility as Missions and Mission Boards for the medical education of women. Should we continue to maintain a Medical College for Women with the certainty that the most highly qualified young women who have a knowledge of English will seek their training in the far larger and better equipped College of the China

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North China.-No.301.
Shantung.-No.399.
University Council.-No.50.

Medical Board? Or is it probable that, as it has been found necessary to maintain at Tsinan-fu a Medical College for young men in the Chinese language, it may be desirable to make similar provision for women, in view of the probability that a large majority of the young women who wish to study medicine will not have the knowledge of English and perhaps not the scientific training which will enable them to pass the entrance examinations of the Medical College of the China Medical Board?

If it shall be deemed desirable to maintain a union medical college for women under missionary auspices, the further questions arise whether it should be considered the one institution of the kind for young women in the two Provinces of Chih-li and Shantung. In that event should it be located in Peking as a separate institution, or should it form a department of the Union Medical College at Tsinan-fu? The latter plan would be, of course, by far the most economical as it would utilize the fine plant of the Union Medical College in that city. Is China ready for such co-education? Reports from Peking, however, are to the effect that the young men that are left of the old Medical College are now studying with the women students at the Union Medical College for Women, and in a surprisingly successful way. It is urged that the more advanced age of medical students and the professional attitude that is developed render co-education more practicable in such an institution than it would be in academies and arts colleges.

Evidently there are a lot of difficult questions here, and I for one want more light. Time can doubtless be taken for these larger questions. But we note that the China Council at its recent Annual Meeting asks for another woman physician at once for the Union Medical College and the Dow Hospital in Peking and puts this need first on its list for all China. But naturally, the Board's response must be influenced by the answer to the question as to what is going to be done with that College. We must also take into consideration the fact that the great Hospital to be conducted by the China Medical Board will be a general hospital with ample facilities for women as well as men. If it is desirable to maintain the Dow Hospital, as a denominational hospital, is it desirable to have a plant so large as to require three women physicians besides a trained nurse? We wrote the Shantung Mission a considerable time ago that, while the Board had no objection to the continuance of our denominational station hospital at Tsinan-fu within the limits of the present staff and Mission budget, the Board would probably be unwilling to consider requests for additional expenditure on the ground that the large and well equipped hospital connected with the Union Medical College should be considered as meeting the Tsinan-fu hospital needs, as compared with many other stations which have much poorer facilities and a correspondingly greater claim upon any resources that may be available for enlargement. Is the same principle applicable to our

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North China.-No.301.
Shantung.-No.399.
University Council.-No.50.

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denominational Hospital for Women in Peking? It is true that the population is much greater than at Tsinan-fu and that our Dow Hospital is about two and a half miles from the Union Hospital. Dr. McLean is inclined to think that there is room for it there and he says that he does not wish his plans to be understood as interfering with it in any degree. But our Board, as in Tsinan-fu, must consider the question of relative needs as compared with out 75 other hospitals nearly all of which are in desperate straits for additional staff, equipment and support. If the Dow Hospital for Women is to be continued, should it not be chiefly as a dispensary and receiving hospital which could be a large out-patient work and handle emergency operations but send to the Union Hospital those cases which require more prolonged treatment? The average patient in a New York hospital is brought at least two miles and many patients come scores of miles.

Please do not understand, dear friends, that these questions represent any settled decision either of the Board or of myself as your Secretary. At the present stage, they are merely questions which the Board has under consideration and regarding which I was instructed at the last meeting to correspond with you. We need your counsel before we undertake to decide them. We, therefore, suggest that the Executive Committees of the two Missions take up the matter, in due consultation with the medical missionaries and the representatives of the Peking and Shantung Universities, and send their judgment to the Rev. Dr. J. Walter Lowrie, Chairman of the China Council, who in due time will communicate with the Council's recommendations to our Board. I may add that Dr. McLean is not responsible for the raising of these questions. He has done nothing more than to express the opinion that any qualified woman students who may wish to enter the new Medical College in Peking should be received; but he has expressed no opinion as to what we ought to do with our present Medical College for Women.

Sincerely yours,

Arthur J. Brown

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